

G. M. KAPADIA & CO.

(REGISTERED)

CHARTERED ACCOUNTANTS

1206, SUPER NOVA-ASTRALIS, SECTOR 94, NOIDA 201 301, INDIA

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INDEPENDENT AUDITOR'S REPORT

To the Members of Applied Research International Private Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of **Applied Research International Private Limited** ("hereinafter as referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its Joint Venture, which comprise the Consolidated Balance Sheet as at March 31, 2026 and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income) and Consolidated Statement of Changes in Equity and Consolidated Statement of Cash Flows for the year then ended, and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the other financial information of its subsidiaries and joint venture, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards specified under section 133 of the act read with Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the consolidated state of affairs of the Group and of its joint venture as at March 31, 2026 and their consolidated profit, their consolidated total comprehensive income, their consolidated changes in equity and their consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its Joint Venture in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the consolidated financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the consolidated financial statements.



Key Audit Matters

Key audit matters are those matters that, in our professional judgement and based on the consideration of the audit reports of the other auditors on standalone financial statements/ consolidated financial statements and on the other financial information of the subsidiaries, joint ventures and associates, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined that there are no key audit matters to communicate in our report.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Directors' Report but does not include the consolidated financial statements and our auditor's report thereon. The above referred information is expected to be made available to us after the date of this audit report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the other Information included in the company's annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action necessitated by the circumstances and the applicable laws and regulations.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to preparation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance (including other comprehensive income) and consolidated changes in equity and consolidated cash flows of the Group including its joint venture in accordance with Ind AS and other accounting principles generally accepted in India. The respective Board of Directors of the companies incorporated in India included in the Group and of its joint venture are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.



In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group and of its Joint Venture are responsible for assessing the ability of their respective companies to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its Joint Venture are responsible for overseeing the financial reporting process of the Group and of its Joint Venture.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its Joint Venture to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its Joint Venture to cease to continue as a going concern.



- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance of the Holding Company among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matters

We did not audit the financial statements of, two subsidiaries incorporated outside India, which reflect total assets of Rs. 327.63 Lakhs as at March 31, 2026, total revenue of Rs. 2,263.74 Lakhs, total net profit/(loss) after tax of Rs. 66.32 Lakhs, total comprehensive income/ (loss) of Rs. 107.14 Lakhs and net cash flows of Rs. (553.19) Lakhs and One joint venture incorporated outside India, which reflect total net profit/(loss) after tax of Rs. (10.77) Lakhs and total comprehensive income/ (loss) of Rs. (10.77) Lakhs, for the year ended on that date, as considered in the consolidated financial statements.

The financial statements of above two subsidiaries incorporated outside India and One joint venture incorporated outside India are unaudited and have been certified and furnished to us by the Management of Holding Company and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and joint venture is solely based on such unaudited financial statements.

Our opinion on the consolidated financial statements and our report on Other Legal and Regulatory Requirements is given below, is not modified in respect of the above matters with respect to our reliance on such financial statements certified by the Management.

Report on Other Legal and Regulatory Requirements

1. The Holding Company does not have subsidiary, associate or joint venture incorporated in India. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act with respect to the matters specified in paragraphs 3(xxi) and 4, according to the information and explanations given to us, and based on the CARO report issued by us for the Holding Company, we report that there are no qualifications or adverse remarks in the CARO report.
2. The Holding Company does not have subsidiary, associate or joint venture incorporated in India. As required by Section 143 (3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements;
 - b) In our opinion proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books;



- c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income) and the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement dealt with by this report are in agreement with the books of account maintained for the purpose of preparation of the consolidated financial statements;
- d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act read with relevant rules issued thereunder and relevant provisions of the Act;
- e) On the basis of written representations received from the directors of the Holding Company as on March 31, 2026 and taken on record by the Board of Directors of the Holding Company, none of the directors of the Holding Company is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Holding Company and the operating effectiveness of such controls, refer to our separate report in **Annexure "A"**;
- g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:
In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act; and
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Group has disclosed the impact of pending litigations on the consolidated financial position of the Group and of its Joint Venture in its consolidated financial statements – Refer Note 39 to the consolidated financial statements.
 - ii. The Group and its Joint Venture did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company.
 - iv. (i).The Management have represented that , to the best of its knowledge and belief , no fund have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries") with the understanding , whether recorded in writing or otherwise , that the intermediary shall , directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company ("Ultimate Beneficiaries") or provide any guarantee , security or the like on behalf of the Ultimate Beneficiaries;



(ii). The Management have represented that, to the best of its knowledge and belief, no fund have been received by the Holding Company from any persons or entities including foreign entities ("Funding parties") with the understanding, whether recorded in writing or otherwise, that the Holding Company shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(iii). Based on the audit procedures performed by us that has been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) above, contain any material misstatement.

- v. The Holding Company has neither declared nor paid any dividend during the year.
- vi. Based on our examination which include test check, the Holding Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. Furthermore, the audit trail has been preserved by the company as per the statutory requirements for record retention.

For G.M. Kapadia & Co.
Chartered Accountants

Firm's Registration Number: 104767W

Abhishek Singh
Partner

Membership Number: 407549
UDIN: 26407549HKFIMA9977

Place: Noida
Date: April 25, 2026



Annexure A to the Independent Auditor's Report

Referred to in Paragraph 2(f) under the heading "Other Legal and Regulatory Requirements" of our report of even date on the consolidated financial statements for the year ended March 31, 2026;

We have audited the internal financial controls with reference to consolidated financial statements of Applied Research International Private Limited ("the Holding Company") as of March 31, 2026 in conjunction with our audit of the consolidated financial statements of the Holding Company for the year ended on that date.

Opinion

In our opinion, the Holding Company has, in all material respects, adequate internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control over financial reporting established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The Holding Company's management is responsible for establishing and maintaining internal financial controls with reference to consolidated financial statements based on the criteria for internal financial control over financial reporting established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (the 'ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Holding Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Holding Company's internal financial controls with reference to consolidated financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India.

Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involved performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment,



including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Holding Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls with reference to consolidated financial statements

A Company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to consolidated financial statements includes those policies and procedures that;

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls with reference to consolidated financial statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For G.M. Kapadia & Co.

Chartered Accountants

Firm's Registration Number: 104767W

Abhishek Singh

Partner

Place: Noida

Date: April 25, 2026

Membership Number: 407549

UDIN: 26407549HKFIMA9977



Particulars	Note no	As at March 31, 2026	As at March 31, 2025
A. Assets			
(1) Non current assets			
(a) Property, plant and equipment	2	253.21	270.47
(b) Right of use assets	3	293.40	986.24
(c) Other intangible assets	4	109.81	149.87
(d) Investments accounted for using Equity Method	5	1.18	6.56
(e) Financial assets			
(i) Loans	6	5.86	8.97
(ii) Other financial assets	7	2,705.07	1,169.85
(f) Deferred tax assets (net)	8	260.89	352.64
(g) Current Tax Assets (Net)	9	1,191.92	174.22
(h) Other non current assets	10	0.93	0.01
Total non-current assets		4,822.27	3,118.84
(2) Current assets			
(a) Inventories	11	237.14	78.23
(b) Financial assets			
(i) Trade receivables	12	3,057.95	2,724.64
(ii) Cash and cash equivalents	13	488.60	2,623.18
(iii) Bank balances other than (ii) above	14	153.38	172.44
(iv) Loans	15	156.92	158.12
(v) Other financial assets	16	3,761.50	1,624.76
(c) Current Tax Assets (Net)	9	(0.00)	614.85
(d) Other current assets	17	131.34	203.45
Total current assets		7,986.83	8,199.67
Total assets (1+2)		12,809.10	11,318.51
B. Equity and liabilities			
(1) Equity			
(a) Equity share capital	18	132.87	132.87
(b) Other equity	19	10,634.10	6,516.49
Equity attributable to owners of the Holding Company		10,766.97	6,649.36
Non-controlling interests		-	-
Total equity		10,766.97	6,649.36
(2) Non current liabilities			
(a) Financial liabilities			
(i) Lease liabilities	20	176.48	837.08
(b) Provisions	21	662.01	669.42
Total non-current liabilities		838.49	1,506.50
(3) Current liabilities			
(a) Financial liabilities			
(i) Borrowings	22	-	-
(ii) Lease liabilities	23	158.70	265.42
(iii) Trade payables	24		
total outstanding dues of micro enterprises and small enterprises		30.11	7.28
total outstanding dues of creditors other than micro enterprises and small enterprises		147.07	1,280.32
(iv) Other financial liabilities	25	496.71	634.08
(b) Other current liabilities	26	267.93	893.02
(c) Provisions	27	70.69	82.53
(d) Current tax liabilities (net)	9	32.43	-
Total current liabilities		1,203.64	3,162.65
Total liabilities (2+3)		2,042.13	4,669.15
Total equity and liabilities (1+2+3)		12,809.10	11,318.51

Material accounting policies

1

See accompanying notes form an integral part of these consolidated financial statements

As per our report of even date attached.

For and on behalf of
G.M. Kapadia & Co.
Chartered Accountants
Firm Regn. No. 104767W

Abhishek Singh
Partner
Membership No.: 407549



For and on behalf of the Board of Directors
Applied Research International Private Limited

Ashok Atluri
Director
DIN No: 00056050

Sanjay Kumar
Director
DIN No: 10977894

Place: Noida
Date: 25th April 2026

Place: New Delhi
Date: 25th April 2026

Applied Research International Private Limited
CIN: U73100DL1998PTC097280
Consolidated Statement of Profit and Loss
(Amounts are in INR Lacs unless otherwise stated)

Particulars	Note no	For the year ended March 31, 2026	For the year ended March 31, 2025
Income:			
Revenue from operations	28	13,116.45	13,739.27
Other income	29	562.92	375.40
Total income		13,679.37	14,114.68
Expenses:			
Cost of materials consumed	30	1,587.99	2,454.21
Manufacturing Expenses	31	1,765.11	1,849.26
(Increase)/decrease in inventories of finished goods, work-inprogress	32	(45.25)	6.70
Employee benefit expense	33	2,507.49	3,186.60
Depreciation and amortization expense	34	390.84	577.39
Finance costs	35	62.13	134.52
Other expense	36	2,223.04	3,182.96
Total expenses		8,491.35	11,391.64
Profit/(Loss) before share of profit of associate/ joint ventures and exceptional items		5,188.02	2,723.04
Share of Profit/(loss) of investments accounted for using equity method		(5.38)	(7.85)
Profit/(Loss) before exceptional items and tax expenses		5,182.64	2,715.19
Exceptional items (net of tax)		-	-
Profit/(Loss) before tax expenses		5,182.64	2,715.19
Tax expense:			
(1) Current tax expense		1,308.29	777.48
(2) Tax relating to earlier periods		(139.86)	-
(3) Deferred tax (credit)/charge		46.03	(32.15)
Total tax expense		1,214.46	745.33
Profit/(Loss) for the period/year		3,968.18	1,969.86
Other comprehensive income/(loss)			
(i) Items that will not be reclassified to profit or loss			
(i) Re-measurement of defined benefit plans gain/(loss)		145.06	(130.29)
- Income tax relating to items that will not be reclassified subsequently to profit or loss		(36.41)	35.84
(ii) Items that will be reclassified to profit or loss			
(i) Exchange differences on translating the financial statements of a foreign operation		50.13	(25.13)
- Income tax relating to items that will be reclassified to profit or loss		(9.30)	4.27
Other comprehensive income for the period/year (net of tax)		149.48	(115.31)
Total comprehensive income for the period/year		4,117.66	1,854.55
Profit/(Loss) for the period/year attributable to:			
Attributable to Owners of Holding Company		3,968.18	1,969.86
Attributable to Non-controlling interests		-	-
Profit for the period/year		3,968.18	1,969.86
Other comprehensive income for the period/year attributable to:			
Attributable to Owners of the Holding company		149.48	(115.31)
Attributable to Non-controlling interests		-	-
Other comprehensive income for the period/year		149.48	(115.31)
Total comprehensive income for the period/year attributable to:			
Attributable to Owners of the Holding company		4117.66	1854.55
Attributable to Non-controlling interests		-	-
Total comprehensive income for the period/year		4117.66	1854.55
Earnings per equity share (face value of Rs. 10/- per share):			
Basic (Rs)	37	298.66	138.32
Diluted (Rs)	37	298.66	138.32

Material accounting policies

1

See accompanying notes form an integral part of these consolidated financial statements

As per our report of even date attached.

For and on behalf of
G.M. Kapadia & Co.
Chartered Accountants
Firm Regn. No. 104767W

Abhishek Singh
Partner
Membership No.: 407549

Place: Noida
Date: 25th April 2026



For and on behalf of the Board of Directors
Applied Research International Private Limited

Ashok Atluri
Director
DIN No: 00056050

Sanjay Kumar
Director
DIN No: 10977894

Place: New Delhi
Date: 25th April 2026

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A: CASH FLOW FROM OPERATING ACTIVITIES:		
Profit/(Loss) before tax	5,182.64	2,715.19
Adjustments for:		
Depreciation and amortization expense	390.84	577.39
Share of profit & Loss from Joint Venture (Equity Method)	5.38	7.85
Finance cost	62.13	134.52
Provision for Warranty Expense	7.50	(73.90)
Provision for gratuity	83.66	83.80
Provision for compensated Absences	59.83	8.90
Provision for bonus/ Unpaid Bonus	1.70	1.05
Misc Income	-	-
Unwinding of discount on Security deposit	(4.88)	(0.34)
Liabilities no longer required written back	(17.78)	(2.29)
Balances written off	-	0.94
Interest income	(304.44)	(249.83)
Allowance for expected credit loss	45.93	30.70
Unrealised foreign exchange (gain)/ loss	15.94	(67.77)
Bad Debts Written Off	-	134.44
(Profit)/Loss on sale of property, plant and equipment	19.92	(1.97)
Gain on derecognition of ROU Assets	(58.24)	-
Impairment of EMD	10.52	-
Operating profit before working capital changes	5,500.65	3,298.68
Adjusted for:		
(Increase)/decrease in inventories	(158.90)	(5.41)
(Increase)/decrease in trade receivables	(388.48)	(1,893.99)
(Increase)/decrease in other financial assets	(128.14)	(12.01)
(Increase)/decrease in other Current assets	72.11	236.68
(Increase)/decrease in Loans	4.31	(153.92)
(Increase)/decrease in current tax assets	702.60	178.93
(Increase)/decrease in other Non-current Assets	(1,018.61)	65.89
Increase/(decrease) in trade payables	(1,092.72)	1,087.65
Increase/(decrease) in other financial liabilities	(137.34)	225.31
Increase/(decrease) in Provisions	(26.88)	(29.35)
Increase/(decrease) in other Current liabilities	(590.92)	(239.88)
Cash flow (used in)/generated in operations	2,737.68	2,758.57
Less: Income tax	(1,214.46)	(745.33)
Net cash generated/ (used in) operating activities (A)	1,523.22	2,013.24
B: CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of property, plant and equipment	(150.67)	(68.18)
Proceeds from sale of property, plant and equipment	4.32	94.71
Net investment in fixed deposits	(3,428.32)	352.49
Interest received	183.12	321.11
Net cash (used in)/generated from investing activities (B)	(3,391.55)	700.13
C: CASH FLOW FROM FINANCING ACTIVITIES:		
Payment of lease liabilities	(263.38)	(287.24)
Proceeds from short term borrowings	-	-
Buy-Back of Equity Shares	-	(2,286.63)
Finance cost paid	(2.87)	(134.63)
Net cash (used in)/generated from financing activity (C)	(266.25)	(2,708.49)
NET CHANGES IN CASH & CASH EQUIVALENT (A+B+C)	(2,134.58)	4.88
Cash and cash equivalents at the beginning of the year	2,623.18	2,618.30
Cash and cash equivalents at the end of the year	488.60	2,623.18
Cash and cash equivalent includes:		
(a) Balances with banks		
- In current accounts	488.60	2,623.18
(b) Cash on hand	-	-
(c) Bank deposits with original maturity of up to three months	-	-
	488.60	2,623.18

Note: 1 The above cash flow statement has been prepared under the indirect method as set out in IND AS - 7 'Statement of Cash Flows'.

Material accounting policies

See accompanying notes form an integral part of these consolidated financial statements

As per our report of even date attached.

For and on behalf of
G.M. Kapadia & Co.
Chartered Accountants
Firm Regn. No. 104767W

Abhishek Singh
Partner
Membership No.: 407549

For and on behalf of the Board of Directors
Applied Research International Private Limited

Ashok Atluri
Director
DIN No: 00056050

Sanjay Kumar
Director
DIN No: 10977894

Place: Noida
Date: 25th April 2026

Place: New Delhi
Date: 25th April 2026



A. Equity share capital	No of shares	Amount
As at March 31, 2025	13,28,660	132.87
Changes in equity shares capital during the year	-	-
As at March 31, 2026	13,28,660	132.87

B. Other equity

Particulars	Reserves and Surplus			Other comprehensive income		Non -Contolling Interests	Total
	Retained earnings	Capital redemption reserve	General Reserve	Exchange differences on translating the financial statements of foreign operations	Remeasurement of defined benefit plans		
Balance as at March 31, 2024	6,610.67	-	443.69	(3.67)	(122.26)	-	6,928.43
Addition during the year:							
Add/(Less): Profit/(Loss) for the year	1,969.86	-	-	-	-	-	1,969.86
Add/(Less): Remeasurement Gain/(Loss) for the year	-	-	-	-	(94.45)	-	(94.45)
Less: Buyback of Equity Shares (Including Transaction Cost and Tax thereon)	(2,266.49)	-	-	-	-	-	(2,266.49)
Add/(Less): Transferred to Capital Redemption Reserve	(20.13)	20.13	-	-	-	-	-
Add/(Less): Exchange Gain/(Loss) for the year	-	-	-	(20.86)	-	-	(20.86)
Balance as at March 31, 2025	6,293.91	20.13	443.69	(24.53)	(216.70)	-	6,516.49
Addition during the year:							
Add/(Less): Profit/(Loss) for the year	3,968.14	-	-	40.82	108.65	-	4,117.61
Balance as at March 31, 2026	10,262.04	20.13	443.69	16.29	(108.05)	-	10,634.10

Material accounting policies

See accompanying notes form an integral part of these consolidated financial statements

As per our report of even date attached.

For and on behalf of
G.M. Kapadia & Co.
Chartered Accountants
Firm Regn. No. 104767W

Abhishek Singh
Partner
Membership No.: 407549

Place: Noida
Date: 25th April 2026



For and on behalf of the Board of Directors
Applied Research International Private Limited

Ashok Atluri
Director
DIN No: 00056050

Sanjay Kumar
Director
DIN No: 10977894

Place: New Delhi
Date: 25th April 2026

Note 2:- Property, plant and equipment

Particulars	Other than R&D Division					R & D Division		Total
	Office equipment	Motor vehicles	Computer	Leasehold Improvement	Furniture	Computers	Equipment	
Gross carrying amount:								
Balance as at March 31, 2024	422.67	137.97	15.86	-	130.45	230.31	139.49	1,076.76
Add: Additions during the period	4.89	-	8.14	29.80	15.19	-	10.16	68.18
Less: Disposals during the period	19.00	95.97	4.73	-	-	105.35	92.46	317.51
Less: Discarded during the period	-	-	-	-	-	-	-	-
Balance as at March 31, 2025	408.57	42.00	19.27	29.80	145.64	124.96	57.20	827.44
Add: Additions during the period	30.34	13.23	85.74	-	0.91	8.57	0.46	139.25
Less: Disposals during the period	-	26.90	-	-	-	-	-	26.90
Less: Discarded during the period	77.20	-	-	11.17	99.10	-	-	187.47
Balance as at March 31, 2026	361.71	28.33	105.01	18.63	47.44	133.53	57.66	752.31
Accumulated depreciation								
Balance as at March 31, 2024	183.86	127.72	7.01	-	88.35	81.26	94.60	582.80
Add: Depreciation for the period	71.46	1.36	7.73	12.57	15.22	71.64	18.95	198.93
Less: Disposals during the period	10.59	89.72	3.30	-	-	48.05	73.11	224.77
Less: Discarded during the period	-	-	-	-	-	-	-	-
Balance as at March 31, 2025	244.74	39.36	11.44	12.57	103.58	104.85	40.44	556.97
Add: Depreciation for the period	64.28	1.43	28.65	7.53	11.34	11.42	7.60	132.26
Less: Disposals during the period	-	25.56	-	-	-	-	-	25.56
Less: Discarded during the period	72.62	-	-	8.95	83.00	-	-	164.57
Balance as at March 31, 2026	236.40	15.23	40.09	11.15	31.92	116.27	48.04	499.10
Carrying amounts (net)								
Balance as at March 31, 2024	238.81	10.25	8.86	-	42.10	149.06	44.89	493.96
Balance as at March 31, 2025	163.82	2.65	7.83	17.22	42.06	20.12	16.76	270.47
Balance as at March 31, 2026	125.31	13.10	64.92	7.48	15.52	17.26	9.62	253.21

Note: Disposal during the year ended March 31, 2026 includes gross carrying amount totalling to Rs. 187.47 (March 31, 2025: Nil) and accumulated depreciation thereof totalling to Rs. 164.57 (March 31, 2025: Nil) towards assets not found during physical verification or discarded due to shifting from old premises to new premises during the year.



Applied Research International Private Limited
CIN: U73100DL1998PTC097280
Notes to the Consolidated Financial Statements
(Amounts are in INR Lacs unless otherwise stated)

Note 3 : Right of use assets*

Particulars	Building	Total
Gross carrying amount:		
Balance as at March 31, 2025	1,643.10	1,643.10
Additions during the period	19.23	19.23
Deletions during the period	947.14	947.14
Balance as at March 31, 2026	715.19	715.19
Accumulated amortisation		
Balance as at March 31, 2024	328.43	328.43
Additions during the year	328.43	328.43
Disposals during the year	-	-
Balance as at March 31, 2025	656.86	656.86
Additions during the period	207.11	207.11
Deletions during the period	442.17	442.17
Balance as at March 31, 2026	421.79	421.79
Carrying amounts (net):		
Balance as at March 31, 2025	986.24	986.24
Balance as at March 31, 2026	293.40	293.40

*Refer Note 43



Applied Research International Private Limited
CIN: U73100DL1998PTC097280
Notes to the Consolidated Financial Statements
(Amounts are in INR Lacs unless otherwise stated)

Note 4 : Intangible assets

Particulars	Computer Programmes/Softwares	Total (A)
Gross carrying amount:		
Balance as at March 31, 2024	397.90	397.90
Add: Additions during the period	-	-
Less: Disposals during the period	1.41	1.41
Balance as at March 31, 2025	396.49	396.49
Add: Additions during the period	11.42	11.42
Less: Disposals during the period	-	-
Balance as at March 31, 2026	407.91	407.91
Accumulated Amortization		
Balance as at March 31, 2024	198.00	198.00
Add: Additions during the period	50.03	50.03
Less: Disposals during the period	1.41	1.41
Balance as at March 31, 2025	246.62	246.62
Add: Additions during the period	51.48	51.48
Less: Disposals during the period	-	-
Balance as at March 31, 2026	298.10	298.10
Carrying amounts (net)		
Balance as at March 31, 2025	149.87	149.87
Balance as at March 31, 2026	109.81	109.81

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Note : 8 Deferred tax assets/ (liability)

a. Amount recognised in statement of profit and loss

	For the year ended March 31, 2026	For the year ended March 31, 2025
Current income tax		
Current year	1,308.29	777.48
Earlier year tax	(139.86)	-
Total	1,168.43	777.48
Deferred tax	46.03	(32.15)
Total	1,214.46	745.33

b. Income taxes on other comprehensive income

	For the year ended March 31, 2026	For the year ended March 31, 2025
Deferred tax		
Re-measurements of defined benefit plans	(36.41)	35.84
Total	(36.41)	35.84

c. Reconciliation of tax expense

	For the year ended March 31, 2026	For the year ended March 31, 2025
Reconciliation of effective tax rate		
Profit before tax	5,182.64	2,715.19
Enacted income tax rate*	25.17%	29%
Tax amount	1,304.47	790.66
Add/(deduct) impact of:		
Expenses not allowable in income tax	147.47	81.93
Expenses allowable in income tax	(138.40)	(97.73)
Tax relating to earlier years	(139.86)	-
Permanent Differences		
Effect of income tax that is exempt for tax		
Others	40.78	(29.53)
Tax Expense	1,214.46	745.33

* Tax rate of 25.17% includes corporate tax of 22%, surcharge 10% and health and education cess of 4% on the tax amount.

c. Movement in deferred tax balances

The major components of deferred tax (liabilities) / assets arising on account of timing differences are as follows:

Particulars	0	Recognised in profit and loss	Recognised in OCI	As at March 31, 2025
Deferred tax (liabilities)/asset :				
Provision for employee benefit	(162.80)	7.27	-	(155.53)
Brought forward loss	(12.53)		(24.37)	(36.90)
Foreign operation translation reserve	(5.08)	9.31	-	4.23
Actuarial (Loss)/Gain	(73.31)	73.31	-	-
Right of use assets and lease liabilities	(33.86)	23.35	-	(10.51)
Property, plant, equipments and intangible assets	(43.27)	(7.31)	-	(50.58)
Provision for ECL	(21.79)	10.19	-	(11.60)
Deferred tax (asset) /liabilities (net)	(352.65)	116.12	(24.37)	(260.89)
Particulars	As at March 31, 2024	Recognised in profit and loss	Recognised in OCI	As at March 31, 2025
Deferred tax (liabilities)/asset :				
Provision for employee benefit	(188.04)	25.24	-	(162.80)
Brought forward loss	(21.45)	33.99	-	(12.53)
Foreign operation translation reserve	(0.82)	5.90	-	(5.08)
Actuarial (Loss)/Gain	(37.47)	-	(35.84)	(73.31)
Right of use assets and lease liabilities	(21.86)	(12.00)	-	(33.86)
Property, plant, equipments and intangible assets	2.10	(45.37)	-	(43.27)
Provision for ECL	(12.85)	(8.94)	-	(21.79)
Deferred tax (asset) /liabilities (net)	(280.39)	(1.18)	(35.84)	(352.64)



Particulars	As at March 31, 2026	As at March 31, 2025
18 Equity share capital		
Authorized share capital*		
50,00,000 (March 31, 2025: 50,00,000) equity shares of Rs.10 each fully paid up	500.00	500.00
	500.00	500.00
Issued, subscribed and fully paid up		
13,28,660 (March 31, 2025: 13,28,660) equity shares of Rs.10 each fully paid up	132.87	132.87
	132.87	132.87

* During the year ended March 31, 2025, the Holding Company concluded the buyback of 2,01,340 equity shares (at a price of Rs. 921.60 per equity share) as approved by the Board of Directors on September 12, 2024 and by Shareholders in EGM as on 14th September 2024. This has resulted in a total cash outflow of Rs 22,86,62,782/- (including tax on buyback of Rs. 4,27,57,838/- and transaction costs related to buyback of Rs. 3,50,000/-). In line with the requirement of the Companies Act, 2013, an amount of Rs. 22,86,62,782/- has been utilised from retained earnings. Further, capital redemption reserve of Rs. 20,13,400 (representing the nominal value of the shares bought back) has been created as an apportionment from retained earnings. Consequent to such buyback, the issued and paid-up equity share capital has reduced by Rs. 20,13,400.

18.1 The rights, preferences and restrictions attaching to each class of shares including restrictions on the distribution of dividends and the repayment of capital:

- The Holding Company has only one class of equity shares having a par value of Rs.10 per share. Each holder of equity shares is entitled to one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of Interim Dividend.
- In the event of liquidation of the Holding Company, the holders of equity shares will be entitled to receive remaining assets of the Holding Company, after distribution of all preferential amounts in proportion to the number of equity shares held by the share holders.

Reconciliation of the number of shares outstanding at the beginning and at the end of the reporting period

(i) Reconciliation of number and amount of equity shares outstanding:

As at March 31, 2024
Movement during the Period
As at March 31, 2025
Movement during the Period
As at March 31, 2026

No of share	Amount
15,30,000	153.00
(2,01,340.00)	(20.13)
13,28,660	132.87
-	-
13,28,660	132.87

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- (ii) Details of shares held by its holding company or its ultimate holding company including shares held by subsidiaries or associates of the holding company or the ultimate holding company in aggregate:

Particulars	As at March 31, 2026		As at March 31 2025	
	% of Holding	No. of Shares Held	% of Holding	No. of Shares Held
Equity shares of Rs. 10/- each fully paid Zen Technologies Limited - Ultimate Holding Company*	100.00%	13,28,660	76.00%	10,09,782

*During the year ended 31st March,2025, Zen Technologies Limited acquired 76% of the equity share capital of the Company through share purchase from Promoters. Pursuant to the acquisition, control over the Company has been transferred to Zen Technologies Limited with effect from 28th February, 2025.

Details of shareholders holding more than 5% shares in the Holding Company

	As at March 31, 2026		As at March 31 2025	
	% of holding	No. of shares held	% of holding	No. of shares held
Equity shares of Rs. 10/- each fully paid Zen Technologies Limited	100.00%	13,28,660	76.00%	10,09,782
Shravan Rewari	0.00%	-	24.00%	3,18,878

- (iii) Details of shareholding held by promoter and promoter group at the end of the period/year.

Particulars	As at March 31, 2026		As at March 31 2025		% Change during the year March 31, 2026
	% of holding	No. of shares held	% of holding	No. of shares held	
Promoter					
Zen Technologies Limited	100.00%	13,28,660	76.00%	10,09,782	24.00%
Shravan Rewari	0.00%	-	24.00%	3,18,878	-24.00%

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Particulars	As at March 31, 2026	As at March 31, 2025
5 Investment Accounted using Equity Method		
Investment in Joint Venture (unquoted) measured at cost	6.56	14.41
Add: Profit/(loss) accounted on equity method	(5.38)	(7.85)
Add: share in other comprehensive income	-	-
Total	1.18	6.56
Financial assets : non current		
6 Loans		
Unsecured, considered good, unless otherwise stated		
Loan to Staff and Others	5.86	8.97
Total	5.86	8.97
7 Other financial assets		
Unsecured, considered good, unless otherwise stated		
Deposits with original maturity of more than 12 months*	2,496.00	1,126.00
Interest Accrued on Fixed Deposits	53.55	43.85
Security Deposits	155.52	-
Total	2,705.07	1,169.85
*Deposits amounting to Rs. 370.36 Lakhs as at March 31, 2026 (Rs. 625.99 Lakhs as at March 31, 2025) are pledged against margin money. All margin money deposits are either against OD limit or against performance guarantees from banks.		
10 Other non current assets		
Unsecured, considered good, unless otherwise stated		
Prepaid Expenses	0.93	0.01
Total	0.93	0.01
11 Inventories		
Carried at cost or net realisable value which ever less		
Raw materials	112.01	15.87
Work-in progress	107.60	62.35
Stock In Transit	17.53	-
Total	237.14	78.23
12 Trade receivables*		
(Unsecured, considered good, unless stated otherwise)		
Trade receivable - billed	2,889.28	2,772.07
Trade receivable - unbilled	208.50	13.42
Trade receivable - which have significant increase in credit risk	-	-
Trade receivable - credit impaired	-	-
Trade receivable - from related parties	-	0.00
	3,097.78	2,785.49
Less: Impairment Allowance (allowance for bad and doubtful debts)		
Provision of Expected Credit Loss	(39.83)	(60.85)
Trade receivables - credit impaired		
Total	3,057.95	2,724.64
* Refer note 41 for ageing of trade receivables		
Reconciliation of loss allowance provision of trade receivables:		
Loss allowance at beginning of the period/year	60.85	44.12
Increase in loss allowance recognised in profit or loss during the period/year	12.88	16.73
Receivables written off during the period/year as uncollectible	(33.90)	-
Loss allowance at closing of the period/year	39.83	60.85

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Particulars	As at March 31, 2026	As at March 31, 2025
13 Cash and cash equivalents		
Balances with Banks in Current accounts	488.60	2,623.18
Total	488.60	2,623.18
14 Bank balance other than above*		
Deposits with original maturity of more than three months but less than twelve months	153.38	172.44
- Bank deposits with original maturity of more than 12 months	6,042.39	2,595.01
Less : Amount Disclosed under the head Non Current Other Financial Assets (refer note 7)	(2,496.00)	(1,126.00)
Less : Amount Disclosed under the head Other Financial Assets (refer note 16)	(3,546.39)	(1,469.01)
Total	153.38	172.44
*Deposits amounting to Rs. 151.93 Lakhs as at March 31, 2025 (Rs. 172.44 Lakhs as at March 31, 2025) are pledged against margin money. All margin money deposits are either against OD limit or against performance guarantees from banks.		
15 Loans		
Unsecured, considered good, unless otherwise stated		
Loans to related party*	150.00	150.00
Loans to Staff and Others	6.92	8.12
Total	156.92	158.12
*Unsecured Loan to ARI Labs Private Limited which is repayable on demand including simple interest @9.85% per annum. - Above Loans include due by directors or other officers of the Company or any of them either severally or jointly with any other persons or amounts due by firms or private companies respectively in which any director is a partner or a director or a member (refer note 45)		
16 Other financial assets		
Unsecured, considered good, unless otherwise stated		
Interest Accrued on fixed deposits	194.71	97.80
Interest receivable on Loan to Related Party	14.94	0.16
Interest Accrued on Loan to Staff	-	0.07
Deposits with remaining maturity of Less than 12 months*	3,546.39	1,469.01
Earnest money deposits	-	25.17
Less:- Impairment of EMD	-	(13.97)
Security deposit	5.46	46.52
Total	3,761.50	1,624.76
*Deposits amounting to Rs. 1,691.95 Lakhs as at March 31, 2026 (Rs. 1,469.01 Lakhs as at March 31, 2025) are pledged against margin money. All margin money deposits are either against OD limit or against performance guarantees from banks.		
9 Current Tax Assets (Net)		
Advance Payment of Tax (Net of Provision)*	1,159.48	789.07
- Non-Current Portion	(1,191.92)	(174.22)
- Current Tax Liabilities	32.43	-
Total	(0.00)	614.85
*Includes the amount adjusted by the Income Tax Department towards the demand for the financial year 2016-17, which is currently under dispute and pending adjudication before the CIT(Appeals), Delhi, against income tax refunds receivable in subsequent years.		
17 Other current assets		
Unsecured, considered good, unless otherwise stated		
Prepaid expenses	85.68	74.39
Recoverable from/ balances with government authorities	1.16	76.44
Advances for supply of goods and services	28.23	33.13
PMVBRY Scheme Benefits - Receivables	1.90	-
RoDTEP & Duty Drawback Benefits Receivables	14.37	-
Advance to Staff	-	19.49
Total	131.34	203.45

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Particulars	As at March 31, 2026	As at March 31, 2025
19 Other equity		
(a) General Reserve		
Opening balance	443.69	443.69
Add: Transferred from retained earnings during the period/ year	-	-
Closing balance	<u>443.69</u>	<u>443.69</u>
(b) Retained earning		
Opening balance	6,293.90	6,610.67
Add/(Less): Profit for the period/year	3,968.14	1,969.86
Less: Buyback of Equity Shares (Including Transaction Cost and Tax thereon)	-	(2,266.49)
Less: Transferred to Capital Redemption Reserve	-	(20.13)
Closing balance	<u>10,262.04</u>	<u>6,293.90</u>
(c) Total Other comprehensive income		
Remeasurement of Defined Benefit Plan		
Opening balance	(216.70)	(122.26)
Add/(Less): Remeasurement Gain/(Loss) (net of tax) for the period	108.65	(94.45)
Closing balance	<u>(108.05)</u>	<u>(216.70)</u>
Exchange Difference on Foreign operations		
Opening balance	(24.53)	(3.67)
Add : Exchange Gain/(Loss) for the period	40.82	(20.86)
Closing balance	<u>16.29</u>	<u>(24.53)</u>
(d) Capital Redemption Reserve		
Opening balance	20.13	-
Add: Transfer from Retained Earnings	-	20.13
Closing balance	<u>20.13</u>	<u>20.13</u>
Total other equity (a+b+c+d)	<u>10634.10</u>	<u>6516.49</u>
Notes to reserves :		
General Reserves: General Reserve created out of transfer from retained earnings.		
Retained earnings: Retained earning are profit/loss that the Group has earned till date less transfer to other reserve, dividend or other distribution or transaction with shareholder.		
Capital Redemption Reserve: Created on account of BuyBack of shares during the current year.		
Total Other comprehensive income : Other comprehensive income consists of remeasurement gains/ (loss) on defined benefit plans and Exchange differences on translating the financial statements of a foreign operation		
20 Lease liabilities: non current		
Lease liabilities (Refer note 43)	176.48	837.08
Total	<u>176.48</u>	<u>837.08</u>
21 Non current provision		
Provision for employee benefits (refer note 44)		
Gratuity	598.19	626.24
Compensated absence	63.82	43.18
Total	<u>662.01</u>	<u>669.42</u>

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Particulars	As at March 31, 2026	As at March 31, 2025
Financial liabilities: current		
22 Short term borrowings*		
Secured		
- From banks	-	-
Overdraft facility*	-	-
Total Secured	-	-

*Terms of Security of Overdraft Facility and Cash Credit Facility from Banks, and Loans repayable on demand from others

Particulars	Sanctioned Amount (Rs.)	Interest Terms	As at March 31, 2026	As at March 31, 2025
Overdraft Limit 1	150.00	FD + 2%	-	-
Overdraft Limit 2	1,050.00	FD + 2%	-	-
Overdraft Limit 3	200.00	MCLR/3M T-bill/any other external benchmark decided by the bank and in line with RBI guidelines	-	-
Overdraft Limit 4	3,300.00	Repo Rate + 3.50%	-	-
Total			-	-

Security Details:

Overdraft Limit 1 - Overdraft Limit of Rs 150.00 as at March 31, 2026 & Rs 150.00 as at March 31, 2025, (balance March 31, 2025) from Axis Bank is fully secured against Banks Fixed Deposits.

Overdraft Limit 2 - Overdraft Limit of Rs 1,050.00 as at March 31, 2026, & Rs 874.00 as at March 31, 2025, (balance being Nil at all the reporting periods) from HDFC Bank is fully secured against Banks Fixed Deposits.

Overdraft Limit 3 - Overdraft Limit of Rs 200.00 as at March 31, 2026, & Rs 200.00 as at March 31, 2025, (balance being Nil at all the reporting periods) from HSBC Bank is fully secured against Banks Fixed Deposits.

Overdraft Limit 4 - Overdraft Limit of Rs 3300.00 Lakhs as at March 31, 2026, (balance being Nil at all the reporting periods) from ICICI Bank is secured against Banks Fixed Deposits.

23 Lease liabilities: current		
Lease liabilities (refer note 43)	158.70	265.42
Total	158.70	265.42
24 Trade payables*		
total outstanding dues of micro and small enterprises	30.11	7.28
total outstanding dues of creditors other than micro and small enterprises	147.07	1280.32
Total	177.17	1,287.60
* Refer note 40 for ageing of trade payables		
25 Other financial liabilities		
Interest payable to Micro and Small Enterprises	-	0.14
Other expenses payable	57.74	68.91
Employee benefits payable	438.97	565.04
Total	496.71	634.08
26 Other current liability		
Contract liabilities (advance from customer)/Unearned Revenue	70.46	643.35
Statutory dues	194.43	247.53
Other Current Liability	3.04	2.14
Total	267.93	893.02
27 Provision: current		
Provision for employee benefits (refer note 44)		
Gratuity	53.90	73.05
Compensated absence	8.65	4.04
Bonus	1.87	1.05
Provision for warranties	6.26	4.39
Total	70.69	82.53

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Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
28 Revenue from operations		
<u>Revenue from contracts with customers</u>		
(i) Disaggregated revenue information		
Set out below is the disaggregation of the Group revenue from contracts with customers		
a) Revenue from Sale of Products		
Simulators and Simulation Software	10,214.41	10,517.91
b) Revenue from Sale of Services		
Maintenance Or Repairs Service	933.73	468.80
Digital Services e-Sim Cloud	771.88	670.09
Digital Services e-Sim Cloud Trainers	1,036.37	1,009.45
Digital Exam Course Fee	160.05	796.35
Management Consultancy Services Fees		249.83
c) Other operating revenue (Sale of Books)		
Sale of Books		26.84
Total revenue from contracts with customers	13,116.45	13,739.27

Disclosure under Ind AS 115, revenue from contracts with customers

- A) The Group primarily deals in Simulator Technology; Simulator hardware and software products and Simulator's related allied services including annual maintenance services. The simulator product portfolio encompasses Marine (navigation, propulsion, cargo handling, GMDSS); Drilling (surface tools and down-hole); Offshore (navigation, ship handling, fore and aft bridge operations, dynamic positioning, anchor handling); Crane (ports and terminals, vessel based, construction, mobile) as well as Naval, Driving and Custom Simulators. ARI simulator systems are powered by their latest visualization engine, providing unprecedented realism in environment, physics, fluid dynamics and hydrodynamics. Further since the Group attempts to use a unified simulation system, all of their products can interact with one another to create uniquely powerful and compelling simulations of real world collaborative operations.
- B) Group's activities in marine technology sector includes conducting formal training courses for Upgradation of skills for marine personnel.
- C) The Group is providing Online/Cloud Based Simulation remote training session. Simulation Content and interactivity offered through the cloud are proprietary and contain copyrighted material. ARI deliverables is used by the Customer for the intended purpose of training its own authorized users
- B) **Reconciliation of contract assets and liabilities**
- D) **The following table provides information about contract asset and contract liabilities from contract with customers:**

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
(i) Contract assets and liabilities as at beginning of the period/year*		
Advances from customers and Unearned revenue	643.35	1,031.25
(ii) Revenue recognized during the period/year	13,116.45	13,739.27
(iii) Contract assets and liabilities as at end of the period/year*		
Advances from customers and Unearned revenue	70.46	643.35

*The contract assets primarily relate to the Group's rights to consideration for performance obligation satisfied at the reporting date. The contract assets are transferred to receivables when the rights become unconditional. Invoices are raised on the customers based on the agreed contractual terms.

**The contract liabilities primarily relates to the advances from customer towards on-going projects. Revenue is recognised from the contract liability as and when such performance obligations are satisfied.



Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
29 Other income		
<u>Interest income on</u>		
Interest Income	289.67	249.83
Loan to related Party	14.78	0.16
<u>Other non-operating income</u>		
Gain on Foreign Exchange	140.06	46.91
Gain on Derecognition of ROU Assets	58.24	-
Profit on sale of property, plant and equipments	3.15	1.97
Unwinding of discount on Security deposit	4.88	0.34
Liabilities / provisions no longer required written back	17.78	2.29
Reversal of Warranty provision	2.05	73.90
Income from Government Grants	7.83	-
RoDTEP Benefit Received & Duty Drawback	24.50	-
Total	562.92	375.40
30 Cost of material consumed		
Opening Raw Material	15.87	3.76
Purchases	1,684.12	2,466.32
Less: Closing Raw Material	112.01	15.87
Total	1587.99	2454.21
31 Manufacturing Expenses		
Consumption of stores and spares	2.34	2.91
Power and fuel	35.25	63.77
Factory Salaries & Wages	1,599.48	1,663.67
Software Expenses	120.30	108.41
Repairs and maintenance-Equipment and Computers	7.73	10.49
Total	1765.11	1849.26
32 Changes in inventories of finished goods, work-in progress		
Inventories at the beginning of the year		
Work-in progress	62.35	69.05
	62.35	69.05
Less: Inventories at the end of the year		
Work-in progress	107.60	62.35
	107.60	62.35
Changes in inventories of finished goods, work-in progress and traded goods	(45.25)	6.70
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Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
33 Employee benefits expenses		
Salaries, wages and bonus	2,243.21	3,001.71
Gratuity expenses	83.66	83.80
Contribution to provident and other funds	114.72	88.11
Provision for compensated absence	59.83	8.90
Staff welfare expenses	4.97	3.42
Insurance Travel - Staff	1.10	0.66
Total	2,507.49	3,186.60
33.1 Research & development Expenses		
Revenue Expenses		
Salaries, wages and bonus (Included in note no. 33)	854.51	878.30
Total (A)	854.51	878.30
Capital Expenses		
Computers (Note no. 2)	8.57	-
Equipments (Note no. 2)	0.46	10.16
Total (B)	9.03	10.16
Grand Total (A+B)	863.54	888.46
The R&D Centre of the Holding Company, located in New Delhi, has been operational since 2016. Pursuant to its recognition and approval by the Department of Scientific and Industrial Research (DSIR), the Centre was granted recognition for the period from 26 October 2016 to 31 March 2019, which was subsequently renewed up to 31 March 2022. Thereafter, the DSIR has further renewed the recognition for the period from 23 March 2026 to 31 March 2028 vide Letter No. TU/IV-RD/5229/2026 dated 13 April 2026.		
34 Depreciation and amortisation expenses		
Depreciation on property, plant and equipment	132.25	198.93
Amortisation of intangible assets	51.48	50.03
Depreciation on right of use assets	207.11	328.43
Total	390.84	577.39
35 Finance cost		
Other borrowing cost:		
Bank Guarantee Charges	1.71	8.31
Interest on :		
Lease Liability	59.26	122.90
Working capital loan	1.10	1.64
Term Loan	-	0.03
Other Interest	0.06	1.64
Total	62.13	134.52

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Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
36 Other expenses		
Tender Expenses	0.92	1.47
Bank and finance charges	13.27	18.17
AMC Expense	48.49	32.02
Advertisement Expense	18.00	-
Repairs and maintenance-Buildings	36.83	8.80
Repairs and maintenance-Others	7.43	5.92
Communication costs	5.13	6.02
Loss on Foreign Exchange	3.76	-
Rent	163.59	21.44
Rates and taxes	45.51	14.17
Freight and forwarding charges	117.02	75.62
Insurance Transit	8.68	4.34
Allowance / (reversal) for expected credit loss on receivables	12.88	30.70
General Administrative Expense	45.21	59.80
House Keeping	4.37	5.88
Postage/Courier charges	5.21	7.57
Impairment of EMD	10.52	-
Insurance expenses	39.73	38.76
Loss on sale of Property, plant and equipment	23.06	-
Telephone & Internet Expenses	315.31	386.60
Subscription & Membership fees	2.24	3.54
Security Expense	6.04	8.91
Travelling & conveyance	312.50	264.63
Professional Fee Others	151.83	950.25
Professional Fee Retainers	653.56	941.09
Petrol & Diesel	5.50	8.66
Payment to auditor	22.05	22.40
Corporate Social Responsibility	26.00	7.00
Vehicle Running & Maintenance Charges	1.64	3.63
Exhibition expenses	40.03	22.20
Electricity Expenses	6.56	
Business Promotion	2.90	17.34
STPI Fees	2.25	2.50
Student Fooding & Welfare Expenses	14.41	44.28
Other Course Expenses	28.92	15.06
Printing and stationery	12.12	5.29
Provision for warranties	9.55	-
Bad Debts Written off	-	134.44
Royalty (On Textbooks)	-	14.46
Total	2,223.04	3,182.96

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Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
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37 Earnings per share (EPS) computed in accordance with Ind AS 33 "Earnings Per Share"

The following is a reconciliation of the equity shares used in the computation of basic and diluted earnings per equity share:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Net profit for the period/year	3,968.18	1,969.86
Number of equity share at the beginning of the period/year	13,28,660	15,30,000
Add: BuyBack during the period/year	-	(2,01,340)
Number of equity share at the end of the period/year	13,28,660	13,28,660
Weighted average number of equity shares outstanding during the period/year- Basic	13,28,660	14,24,090
Weighted average number of equity shares arising out of grant of employee stock options	-	-
Add: Weighted average number of potential equity shares on account of share warrants	-	-
Weighted average number of equity shares outstanding during the period/year- Diluted	13,28,660	14,24,090
Face value of equity shares (Rs. per share)	10	10
Earning per share (Basic) (Rs.)	298.66	138.32
Earning per share (Diluted) (Rs.)	298.66	138.32

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38 Capital and other commitments

The Group does not have any capital or other commitment as at March 31, 2026.

39 Contingent Liabilities

Particulars	As at March 31, 2026 (Audited)	As at March 31, 2025
Income Tax matters*	625.48	625.48

* 1. Represents an income tax demand in assessment proceedings for FY 2016-17 consisting of Principal Tax Demand of Rs. 424.86 Plus Interest Rs. 196.03, all totalling to Rs. 620.90 out of which Tax Paid on Protest totalling to Rs. 124.18/-. The disallowances so made in the course of assessment proceedings have been contested in Appeal before jurisdictional CIT(Appeals), Delhi and also a Rectification Application made for short credit of taxes etc., all of which remain pending disposal so far. The tax demand against multiple issues of disallowance of legible claim of deductions in respect of R&D Expenses, exgratia payments, etc. for which tax advisors and consulting tax advocates have stated to be sustained on ultimate outcome of the appeal and rectification proceedings and accordingly would not have a material adverse effect on the Group's financial position and the results of operations. The subsequent years tax refunds with interest have been adjusted against said demands.

Further, the Company had filed a Writ Petition [W.P.(C) 8334/2023] before the Hon'ble High Court of Delhi challenging DSIR's inaction in granting R&D facility approval for FY 2015-16 and FY 2016-17, which was decided in the Company's favour vide Order dated 26th November 2025, pursuant to which DSIR issued Form No. 3CM dated 22nd January 2026 granting approval w.e.f. 1st April 2015; the Company has accordingly filed an additional claim of weighted deduction under section 35(2AB) for AY 2017-18, before CIT(Appeals) and the tax advisors are of the opinion that the matter is likely to be decided in the Company's favour resulting in a tax refund for AY 2017-18. The matter is pending before CIT (Appeals) for disposal.

2. While passing assessment order for AY 2018-19 i.e. FY 2017-18 under Income-tax Act, 1961, the Assessing Officer (AO) not allowed the credit of tax paid on distribution of dividend (DDT) of Rs.3.12 and created a demand for the same with interest of Rs.1.46 totaling to Rs.4.58 and adjusted the same against the refund of Income-tax receivable for AY 2018-19. The Group has decided to challenge the aforesaid Order for not allowing credit of DDT, which was duly paid. The Group has contested the same in Appeal before Jurisdictional CIT (Appeal), Delhi.

40 Trade payable ageing

(i) Trade payable ageing schedule as at March 31, 2026 is as follows:-

Particulars	Outstanding for following periods from the due date of payment*					Total
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	30.11	-	-	-	30.11
(ii) Others	-	147.07	-	-	-	147.07
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - others	-	-	-	-	-	-
Total	-	177.17	-	-	-	177.17

(ii) Trade payable ageing schedule as at March 31, 2025 is as follows:-

Particulars	Outstanding for following periods from the due date of payment*					Total
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	7.28	-	-	-	7.28
(ii) Others	-	1,280.32	-	-	-	1,280.32
(iii) Disputed dues - MSME	-	-	-	-	-	-
(iv) Disputed dues - others	-	-	-	-	-	-
Total	-	1,287.60	-	-	-	1,287.60



41 Trade receivable ageing

(i) Trade receivable ageing schedule as at March 31, 2026 is as follows:-

Particulars	Outstanding for following periods from the date of transaction						Total
	Not Due	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade receivables - considered good	-	2,200.92	271.30	393.93	23.12	-	2,889.28
(ii) Undisputed trade receivables - which have significant increase	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed trade receivables - considered good	-	-	-	-	-	-	-
(v) Disputed trade receivables - which have significant increase in	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total ageing of receivables	-	2,200.92	271.30	393.93	23.12	-	2,889.28
Add: Unbilled revenue	-	-	-	-	-	-	208.50
Less: Allowances for expected credit losses	-	-	-	-	-	-	(39.83)
Total trade receivable	-	2,200.92	271.30	393.93	23.12	-	3,057.95

(ii) Trade receivable ageing schedule as at March 31, 2025 is as follows:-

Particulars	Outstanding for following periods from the date of transaction						Total
	Not Due	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed trade receivables - considered good	-	2,449.44	165.57	66.05	45.74	11.10	2,737.90
(ii) Undisputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed trade receivables - considered good	-	-	-	-	-	-	-
(v) Disputed trade receivables - which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total ageing of receivables	-	2,449.44	165.57	66.05	45.74	11.10	2,737.90
Add: Unbilled revenue	-	-	-	-	-	-	13.42
Less: Allowances for expected credit losses	-	-	-	-	-	-	(60.85)
Total trade receivable	-	2,449.44	165.57	66.05	45.74	11.10	2,690.47



42 FINANCIAL INSTRUMENTS

42.1 Classification Of Measurements of Financial Instruments

Methods & assumptions used to estimate the fair values

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

- The carrying amounts of receivables and payables which are short term in nature such as trade receivables, security deposits given, loans given to related parties and others, cash and cash equivalents, other bank balances, security deposits taken, other current financial assets, short- term borrowings, trade payables, payables for acquisition of non- current assets and other current financial liabilities are considered to be the same as their fair values.
- The fair values for long term borrowings and lease liabilities were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs.
- For financial assets and liabilities that are measured at fair value, the carrying amounts are equal to the fair values.

CATEGORY-WISE CLASSIFICATION OF FINANCIAL INSTRUMENTS

	As at March 31, 2026	FVTPL	FVTOCI	Amortised cost	Total
A. Financial assets					
Cash and cash equivalents	-	-	-	488.60	488.60
Bank balances other than above	-	-	-	153.38	153.38
Trade receivables	-	-	-	3,057.95	3,057.95
Other financial assets	-	-	-	6,466.57	6,466.57
Loans	-	-	-	162.78	162.78
Total	-	-	-	10,329.28	10,329.28
B. Financial liabilities					
Borrowings	-	-	-	-	-
Lease liabilities	-	-	-	335.18	335.18
Trade payables	-	-	-	177.17	177.17
Other financial liabilities	-	-	-	496.71	496.71
Total	-	-	-	1,009.07	1,009.07

	As at March 31, 2025	FVTPL	FVTOCI	Amortised cost	Total
A. Financial assets					
Cash and cash equivalents	-	-	-	2,623.18	2,623.18
Bank balances other than above	-	-	-	172.44	172.44
Trade receivables	-	-	-	2,724.64	2,724.64
Other financial assets	-	-	-	2,794.61	2,794.61
Loans	-	-	-	167.09	167.09
Total	-	-	-	8,481.96	8,481.96
B. Financial liabilities					
Borrowings	-	-	-	-	-
Lease liabilities	-	-	-	1,103	1,102.51
Trade payables	-	-	-	1,287.60	1,287.60
Other financial liabilities	-	-	-	634.08	634.08
Total	-	-	-	3,024.19	3,024.19



Fair value hierarchy:

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly

Level 3: techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data

There were no transfers between Level 1, Level 2 or Level 3 for the period ended March 31, 2026 and March 31, 2025.

Fair value of financial assets and liabilities measured at amortised cost

	Particulars	As at March 31, 2026		As at March 31, 2025	
		Carrying Cost	Fair value	Carrying Cost	Fair value
A	Financial Assets				
	Cash and cash equivalents	488.60	488.60	2,623.18	2,623.18
	Bank balances other than above	153.38	153.38	172.44	172.44
	Trade receivables	3,057.95	3,057.95	2,724.64	2,724.64
	Other financial assets	6,466.57	6,466.57	2,794.61	2,794.61
	Loans	162.78	162.78	167.09	167.09
		10,329.28	10,329.28	8,481.96	8,481.96
B	Financial Liabilities				
	Borrowings	-	-	-	-
	Trade payables	335.18	335.18	1,287.60	1,287.60
	Lease liabilities	177.17	177.17	1,102.51	1,102.51
	Other financial liabilities	496.71	496.71	634.08	634.08
		1,009.07	1,009.07	3,024.19	3,024.19



42.2 Financial Risk Management

The Chief Operating Decision Maker (CODM) being the Board of Directors (Board) has overall responsibility for the establishment and oversight of the Group risk management framework. The Board of Directors regularly reviews the changes in the market conditions, management policies and procedures and the adequacy of risk management framework in relation to the risks faced by the Group. The framework seeks to identify, assess and mitigate financial risk in order to minimize potential adverse effects on the Group's financial performance.

The Group has exposure to the following risks arising from financial instruments:

- Credit risk
- Liquidity risk; and
- Market risk

1) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligation, and arises from the operating activities primarily (trade receivables) and investing activities including deposits, loans to related parties or others, and other financial assets. The Group establishes an allowance for impairment that represents its estimate of expected losses in respect of financial assets. A default of financial assets is when there is a significant increase in the credit risk which is evaluated based on the business environment. The assets are written off when the Group is certain about the non-recovery.

(i) Investment in Loans given, Cash and cash equivalents and Other Bank balances:

The Group provides for expected credit loss based on lifetime expected credit loss mechanism for Loans given.

Credit Risk from investment in Cash and cash equivalents and Other Bank balances are managed as per Group's policy. The credit risk for cash deposits with banks and cash and cash equivalents is considered negligible, since the counterparties are reputable banks with high quality external credit ratings. Also, no impairment loss has been recorded in respect of fixed deposits that are with recognized commercial banks and are not past due. The Group considers that its cash and cash equivalents and other bank balances have low credit risk.

Other financial assets being security deposits and others are also due from several counter parties and based on historical information about defaults from the counter parties, management considers the quality of such assets that are not past due to be good. The carrying amounts disclosed above are the Group's maximum possible credit risk exposure in relation to these deposits.

Impairment on cash and cash equivalents, deposits and other financial instruments has been measured on the 12-month expected credit loss basis and reflects the short maturities of the exposures. Based on the assessment there is no impairment in the cash and cash equivalents and Other Bank balances.

The exposure to credit risk for above financial assets as at the reporting dates was as follows:

March 31, 2026

Particulars	Gross carrying amount	Expected credit losses	Carrying amount net of impairment provision
Cash & cash equivalents	488.60	-	488.60
Bank balance other than cash and cash equivalents	153.38	-	153.38
Other financial assets	6,466.57	-	6,466.57
Loans	162.78	-	162.78
Investments	-	-	-
Total	7,271.33	-	7,271.33

March 31, 2025

Particulars	Gross carrying amount	Expected credit losses	Carrying amount net of impairment provision
Cash & cash equivalents	2,623.18	-	2,623.18
Bank balance other than cash and cash equivalents	172.44	-	172.44
Other financial assets	2,808.57	(13.97)	2,822.54
Loans	167.09	-	167.09
Investments	-	-	-
Total	5,771.29	(13.97)	5,785.25



(ii) Trade Receivables:

Customer credit risk is managed based on Group's established policy, procedures and controls. The Group assesses the credit quality of the counterparties, taking into account their financial position, past experience and other factors.

Credit risk is reduced by receiving pre-payments. The Group has a well defined sales policy to minimize its risk of credit defaults. The outstanding customer receivables are regularly monitored and assessed. Impairment analysis is performed based on historical data at each reporting date. However a large number of minor receivables are grouped into homogenous groups and assessed for impairment collectively.

Expected credit loss under simplified approach for trade receivables:

As at March 31, 2026	Gross Carrying Amount	Expected Loss Rate	Expected Credit Loss	Carrying amount of trade receivables (net of impairment)
Ageing of gross carrying amount				
Not Due	-	0.00%	-	-
Unbilled revenue	208.50	0.00%	-	208.50
less than 1 Year	2,472.23	0.00%	-	2,472.23
1-2 years past due	393.93	9.09%	35.81	358.12
2-3 years past due	23.12	17.38%	4.02	19.10
More than 3 years past due	-	0.00%	-	-
Net carrying amount	3,097.78	-	39.83	3,057.95

As at March 31, 2025	Gross Carrying Amount	Expected Loss Rate	Expected Credit Loss	Carrying amount of trade receivables (net of impairment)
Ageing of gross carrying amount				
Not Due	-	0.00%	-	-
Unbilled revenue	13.42	0.00%	-	13.42
less than 1 Year	2,615.01	0.96%	25.21	2,589.80
1-2 years past due	66.05	16.65%	11.00	55.05
2-3 years past due	45.74	29.61%	13.54	32.20
More than 3 years past due	11.10	100.00%	11.10	-
Net carrying amount	2,751.32	-	60.85	2,690.47



2) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are proposed to be settled by delivering cash or other financial asset. The Group's financial planning has ensured, as far as possible, that there is sufficient liquidity to meet the liabilities whenever due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The Group regularly monitors the rolling forecasts to ensure it has sufficient cash on an on-going basis to meet operational needs. Any short-term surplus cash generated, over and above the amount required for working capital management and other operational requirements, is retained as cash and cash equivalents (to the extent required) and any excess is invested in interest bearing term deposits with appropriate maturities to optimise the cash returns on investments while ensuring sufficient liquidity to meet its liabilities.

Maturities profile of financial liabilities

The table below provides details regarding the remaining contractual maturities of financial liabilities at the reporting date based on contractual undiscounted payments.

	Less than 1 year	1-5 years	More than 5 years	Total
As at March 31, 2026				-
Borrowings				-
Lease liabilities	183.55	184.71	-	368.26
Trade payables	496.71	-	-	496.71
Other financial liabilities	-	-	-	-
Total	680.26	184.71	-	864.97
As at March 31, 2025				-
Borrowings				-
Lease liabilities	423.04	847.24	-	1,270.28
Trade payables	1,287.60	-	-	1,287.60
Other financial liabilities	634.08	-	-	634.08
Total	2,344.72	847.24	-	3,191.96

Financing arrangements

The Group pays special attention to the net operating working capital invested in the business. In this regard, as in previous years, considerable work has been performed to control and reduce collection periods for trade and other receivables, as well as to optimise accounts payable with the support of banking arrangements to mobilise funds.



3) Market risk

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from adverse changes in market rates and prices (such as interest rates, foreign currency exchange rates) or in the price of market risk-sensitive instruments as a result of such adverse changes in market rates and prices. Market risk is attributable to all market risk-sensitive financial instruments, all foreign currency receivables and payables and all short term and long term debt. The Group is exposed to market risk primarily related to foreign exchange rate risk, interest rate risk and the market value of its investments. Thus, the Group's exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currencies.

a) Currency risk

The Group is exposed to currency risk on account of its operating activities. The functional currency of the Group is Indian Rupee.

Sensitivity analysis

A 5% strengthening / weakening of the respective foreign currencies with respect to functional currency of the Group would result in increase or decrease in profit or loss and equity as shown in table below. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases. The following analysis has been worked out based on the exposures as of the date of statements of financial position.

Impact on Profit or Loss and Other equity	As at March 31, 2026	As at March 31, 2025
- in USD		
5% Increase	82,202.86	71.34
5% Decrease	(82,202.86)	(71.34)
- in EURO		
5% Increase	492.59	18.78
5% Decrease	(492.59)	(18.78)
- in GBP		
5% Increase	466.00	0.59
5% Decrease	(466.00)	(0.59)
- in SGD		
5% Increase	-	12.79
5% Decrease	-	(12.79)
- in KRW		
5% Increase	0.00	0.33
5% Decrease	(0.00)	(0.33)

b) Price Risk

The Group is mainly exposed to the price risk due to its investment. The price risk arises due to uncertainties about the future market values of these investments. The Group has laid policies and guidelines which it adheres to in order to minimise price risk arising from investments. However as at year end Group did not have any such investments.



c) **Interest rate risk**

Interest rate risk refers to the potential for changes in market interest rates to cause fluctuations in the fair value or future cash flows of a financial instrument. The Group's exposure to market risk for changes in interest rates relates borrowings from banks and financial institutions. However as at year end Group did not have any outstanding borrowings.

42.3 Capital management

The Group policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The primary objective of the Group capital management strategy is to maximise shareholder value. The Group manages its capital, making adjustments as necessary in response to changing economic and market conditions.

In alignment with industry practices, the Company monitors its capital structure using the following gearing ratio

- Net Debt: Defined as total borrowings and lease liabilities, net of cash and cash equivalents (classified under financial liabilities in accordance with Ind AS 109).
- Total Equity: Including equity attributable to the shareholders of the parent and non-controlling interests as presented in the balance sheet.
- Gearing Ratio: Defined as net debt divided by total capital (sum of net debt and equity).

The Group confirms that during the reported period, there have been no breaches of the financial covenants associated with any interest-bearing loans and borrowings.

Further, at year end the no borrowing are outstanding, therefore the Gearing Ratio is Nil as at year ended March 31, 2026 (March 31, 2025: Nil).



Applied Research International Private Limited
CIN: U73100DL1998PTC097280
Notes to the Consolidated Financial Statements
(Amounts are in INR Lacs unless otherwise stated)

43 Lease liabilities

43.1 The following is the movement in lease liabilities

Lease liabilities	As at March 31, 2026	As at March 31, 2025
As at beginning of the year	1,102.51	1,389.74
Additions	-	-
Deletions	(563.21)	-
Accretion of interest	59.26	122.90
Payments	(263.38)	(410.13)
As at end of the year	335.18	1,102.51
Current	158.70	265.42
Non current	176.48	837.08

43.2 Amount Recognised in Consolidated Statement of Profit and Loss

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Depreciation expense on right of use assets	207.11	328.43
Interest expense on lease liabilities	59.26	122.90
Expense relating to short term lease	163.59	21.44
#REF!	58.24	-
Total amount recognised in statement of profit or loss	429.96	472.76

43.3 The following are the amount disclosed in the cash flow statements

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Cash outflow from leases	263.38	410.13
Cash outflow from leases	263.38	410.13

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44 Post employment benefit plans: The Group has the following defined benefit plans.

Gratuity: In accordance with the applicable laws, the Holding Company provides for gratuity, a defined benefit retirement plan ("The Gratuity Plan") covering eligible employees. The gratuity plan provides for a lump sum payment to vested employees on retirement, death, incapacitation or termination of employment that are based on last drawn salary and tenure of employment. Liabilities with regard to the gratuity plan are determined by actuarial valuation on the reporting date.

Particulars	As at March 31, 2026	As at March 31, 2025
I. Change in present value of obligation		
Reconciliation of present value of defined benefit obligation		
Present value of the obligation at the beginning of the year	699.29	555.63
Benefits paid	(20.38)	(63.24)
Current service cost	39.54	43.52
Past service cost	-	-
Interest cost	44.12	40.28
Actuarial (gain) / loss recognised in OCI	(110.48)	123.10
Present value of the obligation at the end of the year	652.09	699.29
Reconciliation of (net assets)/liability recognised		
Provision for gratuity recognised as per actuarial valuation report	652.09	699.29
Add: Additional provision retained for employees transferred within the Group	-	-
Add: Additional provision on account of terminal benefits done under arithmetic calculation	-	-
Liability/ (assets) recognised in the balance sheet	652.09	699.29

II. Amount recognised in the Consolidated Statement of Profit and Loss under Employee Benefits Expense

(i) Expense recognised in the Consolidated Statement of Profit and Loss

Particulars	As at March 31, 2026	As at March 31, 2025
Current service cost	39.54	43.52
Interest cost	44.12	40.28
Reconciliation of (net assets)/liability recognised		
Provision for gratuity recognised as per actuarial valuation report	(110.48)	83.80
Add: Additional provision retained for employees transferred within the Group	-	-
Add: Additional provision on account of terminal benefits done under arithmetic calculation	-	-
Liability/ (assets) recognised in the Consolidated Statement of profit and loss account	(110.48)	83.80

(ii) Remeasurement recognised in other comprehensive income

Expense recognised in the Statement of other comprehensive income

Particulars	As at March 31, 2026	As at March 31, 2025
Actuarial gain/(loss) on obligation for the period	(110.48)	123.10

(iii) Actuarial assumptions for Holding Company and its subsidiaries in India:

Particulars	As at March 31, 2026	As at March 31, 2025
Discount rate	7.33%	6.75%
Salary escalation	5.00%	5.00%
Mortality	IALM 2012-14	IALM 2012-14
Weighted average duration of the projected benefit obligation	9.58	16



(iv) Sensitivity analysis

Particulars	As at March 31, 2026		As at March 31, 2025	
	Decrease	Increase	Decrease	Increase
Discount rate (100 basis point movement)	708.91	602.46	768.39	639.46
Salary escalation rate (100 basis point movement)	619.83	683.88	637.98	768.94
Withdrawal rate (100 basis point movement)	-	-	690.30	707.32

(v) Maturity profile of defined benefit obligation

Particulars	As at March 31, 2026		As at March 31, 2025	
Within next 12 months	53.90		73.05	
Between 1 year to 5 years	230.08		84.90	
Above 5 years	247.68		541.34	

III. One-time Impact of New Labour Codes:

The Government of India has consolidated 29 existing labour legislations into a united framework comprising four Labour Code viz Code on wages 2019, Code on Social Security 2020, Industrial Relation Code 2020, and Occupational Safety, Health and Working Condition Code 2020 (collectively referred to as the New Labour Codes). These Codes have been made effective from 21st November, 2025. The Company has estimated and accounted for liability for own employees as per the actuarial valuations of gratuity liability and liability for Compensated absences. The Corresponding Rules under these codes are yet to be notified. However management is of the view impact of same, if any, is unlikely to be material.



45 Related party disclosures, as required by Indian Accounting Standard 24 (Ind AS 24) are given below:

A) List of Related Parties with Relationship

Ultimate Holding Company	Zen Technologies Limited
Subsidiaries	Applied Research International USA Inc., USA Applied Research International (UK) Ltd, UK (Ceased W.e.f., 18 July, 2025) ARI(Applied Research International) Pte. Ltd.
Fellow Subsidiaries	ARI Labs Private Limited. Unistring Tech Solutions Private Limited Zen Technologies Inc., USA Zen Medical Technologies Private Limited Zen Defence Technologies L.L.C. Vector Technics Private Limited. TISA Aerospace Private Limited. Anawave Systems & Solutions Private Limited
Joint Venture	KIC SOLUTIONS CO., LTD, South Korea

Key management personnel

Particulars	Designation	Date of Appointment/Cessation
Mr. Shravan Rewari	Managing Director	Ceased w.e.f., 28-02-2025
	Non Executive Director	Ceased w.e.f., 16-10-2025
Mrs. Naomi Rewari	Whole Time Director	Ceased w.e.f., 28-02-2025
Mrs. Amarjeet Rewari	Whole Time Director	Ceased w.e.f., 28-02-2025
Mr. Ashok Atluri	Director	Appointment since 28-02-2025
Mr. Sanjay Kumar	Director	Appointment since 28-02-2025 to 31-07-2025
	Whole Time Director	Appointment since 01-08-2025
Mrs. Sirisha Chintapalli	Independent Director	Appointment since 19-03-2025

Entities over which key managerial person or their

Digitally Enabled Spaces Pvt Ltd (Ceased w.e.f., 16-10-2025)
Capt.S.S.S. Rewari ARI Charitable Trust (Ceased w.e.f., 16-10-2025)



B) Related Party Related Party Transactions

The following transactions were carried out with the related parties in the ordinary course of business.

In The Books of Applied Research International Private Limited

S.No.	Particulars	Nature of Transaction	For the Financial Year ended March 31, 2026	For the Financial Year ended March 31, 2025
1	Mr. Shravan Rewari	Rent Paid	79.83	239.49
		Remuneration paid	-	467.50
		Director Sitting Fees	0.50	-
		Closing Balances:		
		Trade Payables	-	21.55
2	Mrs. Amarjeet Rewari	Royalty of Publishing book Paid	-	6.51
		Remuneration paid	-	288.00
		Closing Balances:		
		Royalty payable	-	-
3	Mrs. Naomi Rewari	Remuneration paid	-	302.98
		Closing Balances:		
		Other payables	-	-
4	Digitally Enabled Spaces Pvt Ltd	Rent Paid	142.30	156.67
		Rent Security Deposit	124.70	-
		Closing Balances:		
		Trade Payables	-	15.26
5	KIC Solutions Co. Ltd.	Investment in Equity Shares	-	-
		Closing Balances:		
		Investment	1.18	6.56
6	ARI Labs Private Limited	Loan Given	-	150.00
		Interest on Loan	14.78	0.16
		Closing Balances:		
		Interest Accrued on Loan	14.94	0.16
		Loans and advances	150.00	150.00
7	Capt.S.S.S. Rewari ARI Charitable Trust	CSR Contribution	-	7.00
8	Mrs. Sirisha Chintapalli	Director Sitting Fees(Including GST)	0.60	-
9	Mr. Sanjay Kumar	Remuneration Paid	23.33	-
		Performance Linked incentives	4.04	-

Note - Gratuity and leave benefits which are actuarially determined on an overall basis are not separately disclosed.



46 Additional information pursuant to Division II of Schedule III to the Companies Act, 2013 'General instructions, of enterprises consolidated as subsidiaries / associate for the preparation of Consolidated financial statement

As at March 31, 2026		Net Assets i.e., total assets		Share in profit/(loss)		Share in other comprehensive		Share in other comprehensive	
Name of the entity in the Group		As % of Consolidated Net Assets	Amount	As % of consolidated profit/(loss)	Amount	As % of consolidated other comprehensive income	Amount	As % of consolidated other comprehensive income	Amount
Holding Company									
Applied Research International Private Limited		164.43%	10,933.75	198.42%	3,908.64	100.00%	149.48	218.82%	4,058.12
Subsidiary Company									
Applied Research International USA Inc.		0.58%	38.39	0.28%	5.60	0.00%	-	0.30%	5.60
Applied Research International (UK) Ltd		0.00%	-	0.00%	-	0.00%	-	0.00%	-
ARI(Applied Research International) Pte. Ltd.		-1.32%	(87.64)	3.08%	60.70	0.00%	-	3.27%	60.70
Joint Venture									
KIC Solutions Co., Ltd		0.00%	-	-0.27%	(5.38)	0.00%	-	-0.29%	(5.38)
Eliminated on account of consolidation		-1.77%	(117.52)	-0.07%	(1.38)			-0.07%	(1.38)
Total as per Consolidated Financial Statement		161.92%	10,766.97	201.45%	3,968.18	100.00%	149.48	222.03%	6.70

As at March 31, 2025		Net Assets i.e., total assets minus total liabilities		Share in profit/(loss)		Share in other comprehensive income		Share in other comprehensive income	
Name of the entity in the Group		As % of Consolidated Net Assets	Amount	As % of consolidated profit/(loss)	Amount	As % of consolidated other comprehensive income	Amount	As % of consolidated other comprehensive income	Amount
Holding Company									
Applied Research International Private Limited		103.39%	6,874.54	93.75%	1,846.74	100.00%	(115.31)	93.36%	1,731.43
Subsidiary Company									
Applied Research International USA Inc.		0.26%	17.31	1.53%	30.05	0.00%	-	1.62%	30.05
Applied Research International (UK) Ltd		0.16%	10.64	0.00%	(0.03)	0.00%	-	0.00%	(0.03)
ARI(Applied Research International) Pte. Ltd.		-2.61%	(173.68)	5.12%	100.94	0.00%	-	5.44%	100.94
Joint Venture									
KIC Solutions Co., Ltd		0.00%	-	-0.40%	(7.85)	0.00%	-	-0.42%	(7.85)
Eliminated on account of consolidation		-1.19%	(79.45)	0.00%	0.01			0.00%	0.01
Total as per Consolidated Financial Statement		100.00%	6,649.36	100.00%	1,969.86	100.00%	-115.31	100.00%	1,854.55



47 **A. Basis for segmentation**

The Group has only one business segment i.e. simulation products and technology, identified taking into account the similar nature of its products & services, risks & returns, organisational structure and internal reporting system, considered as primary segment. Therefore, being only business segment disclosure for primary segment has not been made. The secondary segment identified is based on operations in two geographical areas viz. Within India (being the reporting enterprise) and Outside India (being WOS(s) and JV). The secondary segment information is as under:

B. Geographical information

Particulars	For the year ended March 31 2026	For the year ended March 31 2025
Revenue from customers		
Revenue generated within India	5,309.52	4,664.40
Revenue generated outside India	7,806.93	9,074.88
Total revenue	13,116.45	13,739.27

Particulars	As at March 31, 2026	As at March 31, 2025
Non current assets*		
Within India	1,476.25	1,591.55
Outside India	2.59	4.79
	1,478.84	1,596.34

*Non-current assets exclude loans, other financial assets, and deferred tax assets.

C. Information about major customers

No single customer contributed 10% or more to the Group's revenue for the Year ended March 31, 2026 and March 31, 2025 except as below:

Particulars	For the year ended March 31 2026	For the year ended March 31 2025
No . of customers	-	1
Value	-	3,557.22

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48 Other statutory Information

- i) The Group do not have any benami property, where any proceeding has been initiated or pending against the Group for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii) The Group has not advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall :
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group ("Ultimate Beneficiaries") or
 - (b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries
- iii) The Group has not received any fund from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Group shall :
 - (a) directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the funding party ("Ultimate Beneficiaries") or
 - (b) provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- iv) The Group do not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- v) The Group has not been declared a willful defaulter by any bank or financial institution or other lender (as defined under the Companies Act, 2013) or consortium thereof, in accordance with the guidelines on willful defaulters issued by the Reserve Bank of India.
- vi) The Group do not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- vii) The Group has not traded or invested in Crypto currency or any other virtual currency during the financial year.
- viii) The Group had granted loans or advances in the nature of loans to the related parties (as defined under Companies Act, 2013), either severally or jointly with any other person, that are repayable on demand or without specifying any terms or period of repayment.

Type of Borrower	Amount of loan or advance in the nature of loan outstanding as at March 31, 2026	Percentage to the total of loans & advances in the nature of loans as at March 31, 2026	Amount of loan or advance in the nature of loan outstanding as at March 31, 2025	Percentage to the total of loans & advances in the nature of loans as at March 31, 2025
Related Parties	150.00	92.15%	150.00	89.77%

- ix) The Group has with the number of layers prescribed under clause (87) of section 2 of the Companies Act read with the Companies (Restriction on number of layers) Rules, 2017.
- x) The Group has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets or both during the current or previous year.
- xi) The provisions of the Companies Act, 2013 and rules made thereunder requires that the Company incorporated in India to uses only such accounting software for maintaining its books of account which has a feature of recording audit trail for each and every transaction, creating an edit log of each change made in books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled or tampered and audit trail has been preserved with effect from April 1, 2023. The Group has taken all necessary steps to be compliant with the above requirement of audit trail functionality since it's effective date.
- xii) The Group do not have any transactions with companies struck off under Section 248 of the Companies Act, 2013 or Section 560 of Companies Act, 1956.
- xiii) The Holding Company has been sanctioned working capital limits in excess of ₹5 crore in aggregate from banks and/or financial institutions, secured against its current assets or fixed deposits. However, no quarterly returns/statements were required to be filed during the current year or previous year.

49 Disclosure under Section 115BAA(The Income-tax Act, 1961)/ Section 200 (The Income-tax Act, 2025)

In view of the insertion of Section 115BAA in the Income-tax Act, 1961, as introduced by the Government of India vide the Taxation Laws (Amendment) Ordinance, 2019 dated 20th September 2019, domestic companies were given the option to pay income tax at a concessional rate of 22% (plus applicable surcharge and cess), effective from Financial Year 2019-20 (Assessment Year 2020-21) onwards, subject to fulfillment of certain specified conditions thereunder.

The management of the Holding Company has decided to opt for the concessional tax regime from Financial Year 2024-25 (Assessment Year 2025-26) under Section 115BAA of the Income-tax Act, 1961, read with the corresponding provisions of Section 200 of the Income Tax Act, 2025. Accordingly, the impact of the concessional tax rate of 22% has been duly considered in the preparation of these Consolidated Financial Statements.



- 50 These Consolidated financial statement were approved by BOD in its meeting held on 25th April 2026.
- 51 Previous year figures have been regrouped/ rearranged, wherever considered necessary to conform to current year's classification.

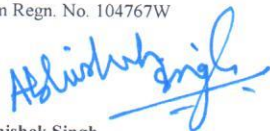
Material accounting policies

1

See accompanying notes form an integral part of these consolidated financial statements

As per our report of even date

For and on behalf of
G.M. Kapadia & Co.
Chartered Accountants
Firm Regn. No. 104767W



Abhishek Singh
Partner
Membership No.: 407549

For and on behalf of the Board
Applied Research International Private Limited



Ashok Atluri
Director
DIN No: 00056050



Sanjay Kumar
Director
DIN No: 10977894

Place: Noida
Date: 25th April 2026

Place: New Delhi
Date: 25th April 2026

